
THE CORPORATION OF THE COUNTY OF LAMBTON

CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2019

**THE CORPORATION OF THE COUNTY OF LAMBTON
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FOR THE YEAR ENDED DECEMBER 31, 2019**

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Tel: (519)336-9900
Fax: (519)332-4828
www.bdo.ca

BDO Canada LLP
Kenwick Place, 250 Christina Street North
P O Box 730
Sarnia, Ontario N7T 7J7

Independent Auditor's Report

To the Members of Council, Inhabitants and Ratepayers
of The Corporation of the County of Lambton

Opinion

We have audited the consolidated financial statements of the Corporation of the County of Lambton (the Municipality), which comprise the consolidated statement of financial position as at December 31, 2019, and the consolidated statement of operations, the consolidated statement of change in net financial debt and the consolidated statement of cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Municipality as at December 31, 2019, and its consolidated results of operations, its consolidated change in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.



Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Municipality to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants
Sarnia, Ontario
June 24, 2020

**THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2019**

	2019 ACTUAL \$	2018 ACTUAL \$
<u>FINANCIAL ASSETS</u>		
Cash and Temporary Investments (Note 4)	56,836,010	49,402,918
Accounts Receivable	5,302,027	4,816,155
Amounts Recoverable on Long Term Debt (Note 7)	1,670,194	2,150,061
Investment in Bioindustrial Innovation Canada (Note 24)	500,000	500,000
TOTAL FINANCIAL ASSETS	64,308,231	56,869,134
<u>LIABILITIES</u>		
Accounts Payable and Accrued Liabilities	21,016,823	19,825,494
Deferred Grant (Note 6)	622,731	622,731
Deferred Revenue (Note 22)	3,969,362	0
Long Term Debt (Note 7)	34,758,347	37,840,208
Landfill Closure and Post Closure Costs (Note 10)	2,955,873	2,925,242
Employment Benefits Payable (Note 2)	2,342,610	2,257,510
Accrued Tax Liabilities (Note 17)	1,521,950	718,828
TOTAL LIABILITIES	67,187,696	64,190,013
NET FINANCIAL DEBT	(2,879,465)	(7,320,879)
<u>NON-FINANCIAL ASSETS</u>		
Tangible Capital Assets - net (Schedule 1)	279,450,927	273,494,415
Inventories	441,229	510,177
Prepaid Expenses	3,475,541	3,742,709
TOTAL NON-FINANCIAL ASSETS	283,367,697	277,747,301
ACCUMULATED SURPLUS (Schedule 2)	280,488,232	270,426,422
CONTINGENT LIABILITIES (Note 18)		
COMMITMENTS (Note 20)		

The accompanying notes and schedules are an integral part of this financial statement.

**THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2019**

	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
REVENUE			
Taxation (Note 17)	77,759,761	76,943,883	76,826,007
Federal Government Transfers	3,950,307	4,112,959	4,270,022
Provincial Government Transfers	97,847,401	98,737,283	100,122,908
Other Municipalities	1,044,519	1,654,167	1,087,665
User Charges	25,201,354	26,015,135	26,578,234
Investment Income	750,000	1,182,397	896,267
Donations	92,100	564,983	214,226
Other	0	651,674	245,105
Loss on Disposal of Tangible Capital Assets	0	(134,873)	(179,930)
	<u>206,645,442</u>	<u>209,727,608</u>	<u>210,060,504</u>
EXPENSES			
General Government	13,847,596	13,488,046	13,038,285
Protection Services	4,285,157	4,299,416	4,229,345
Transportation Services	18,562,104	18,866,723	18,944,767
Environmental Services	2,599,124	2,508,889	1,591,163
Health Services	27,242,245	27,615,264	26,991,010
Social and Family Services	98,894,914	98,530,714	99,537,175
Social Housing	13,048,548	14,648,189	16,197,021
Recreation and Cultural Services	11,045,922	11,096,737	10,530,821
Planning and Development	8,794,518	8,611,820	9,267,330
	<u>198,320,128</u>	<u>199,665,798</u>	<u>200,326,917</u>
ANNUAL SURPLUS	8,325,314	10,061,810	9,733,587
ACCUMULATED SURPLUS, beginning of the year	270,426,422	270,426,422	249,804,855
ACCUMULATED SURPLUS, CLCDC beginning of the year			1,103,534
Reversal of Investment in CLCDC	0	0	9,784,446
	<u>0</u>	<u>0</u>	<u>9,784,446</u>
ACCUMULATED SURPLUS, end of the year	<u>278,751,736</u>	<u>280,488,232</u>	<u>270,426,422</u>

The accompanying notes and schedules are an integral part of this financial statement.

THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (DEBT)
FOR THE YEAR ENDED DECEMBER 31, 2019

	2019 BUDGET	2019 ACTUAL	2018 ACTUAL
	\$	\$	\$
ANNUAL SURPLUS	8,325,314	10,061,810	9,733,587
Amortization of Tangible Capital Assets	16,031,210	17,260,899	17,536,440
Prior Amortization of Tangible Capital Assets - CLCDC	0	0	9,864,676
Acquisition of Tangible Capital Assets	(22,668,661)	(23,352,284)	(22,990,718)
Acquisition of Tangible Capital Assets - CLCDC	0	0	(34,217,931)
Loss on Sale of Tangible Capital Assets	0	134,873	179,930
Change in Inventories	0	68,948	(118,347)
Change in Prepaid Expenses	0	267,168	88,323
Change in Prior Prepaid Expenses - CLCDC	0	0	(1,027,299)
(INCREASE)/DECREASE IN NET FINANCIAL ASSETS	1,687,863	4,441,414	(20,951,339)
NET FINANCIAL ASSETS (DEBT), beginning of the year	(7,320,879)	(7,320,879)	2,742,480
Reversal of Investment in CLCDC	0	0	9,784,446
ACCUMULATED SURPLUS - CLCDC, beginning of the year		0	1,103,534
NET FINANCIAL DEBT, end of the year	(5,633,016)	(2,879,465)	(7,320,879)

The accompanying notes and schedules are an integral part of this financial statement.

**THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED STATEMENT OF CASH FLOW
FOR THE YEAR ENDED DECEMBER 31, 2019**

	2019 ACTUAL \$	2018 ACTUAL \$
OPERATING TRANSACTIONS		
Annual Surplus	10,061,810	9,733,587
Uses of Cash		
Increase in Accounts Receivable	(485,872)	0
Increase in Prepaid Expenses	0	(938,976)
Increase in Inventories	0	(118,347)
Decrease in Landfill Closure and Post Closure Costs	0	(796,664)
Decrease in Accrued Tax Liabilities	0	(458,312)
	<u>(485,872)</u>	<u>(2,312,299)</u>
Sources of Cash		
Decrease in Accounts Receivable	0	782,923
Decrease in Debenture Receivable	0	4,939,954
Decrease in Due from Community Development Corporation	0	100
Increase in Accounts Payable and Accrued Liabilities	1,191,329	4,240,766
Increase in Landfill Closure and Post Closure Costs	30,631	0
Increase in Employment Benefits Payable	85,100	6,582
Increase in Deferred Revenue	3,969,362	0
Increase in Accrued Tax Liabilities	803,122	0
Decrease in Prepaid Expenses	267,168	0
Decrease in Inventories	68,948	0
	<u>6,415,660</u>	<u>9,970,325</u>
Non-cash Charges to Operations		
Amortization	17,260,899	17,536,440
Prior Amortization of Tangible Capital Assets - CLCDC	0	9,864,676
Loss on Sale of Tangible Capital Assets	134,873	179,930
Accumulated Surplus - CLCDC, beginning of the year	0	1,103,534
	<u>17,395,772</u>	<u>28,684,580</u>
Cash Provided by Operations	<u>33,387,370</u>	<u>46,076,193</u>
CAPITAL TRANSACTIONS		
Tangible Capital Assets Assumed - CLCDC	0	(34,217,931)
Cash Used to Acquire Tangible Capital Assets	(23,352,284)	(22,990,718)
Net Decrease in Cash from Capital Transactions	<u>(23,352,284)</u>	<u>(57,208,649)</u>
INVESTING TRANSACTIONS		
Increase in Investment in Bioindustrial Innovation Canada	0	(500,000)
Decrease (Increase) of Investment in Community Development Corporation	0	(9,784,446)
Reversal of Investment in Community Development Corporation	0	9,784,446
Net Increase (Decrease) in Cash from Investing Activities	<u>0</u>	<u>(500,000)</u>
FINANCING TRANSACTIONS		
Amounts Recoverable on Long Term Debt	479,867	349,939
Long Term Debt Assumed - CLCDC	0	19,032,188
Long Term Debt Issued	2,463,539	2,806,535
Long Term Debt Principal Repayments	(5,545,400)	(5,094,797)
Opening CLCDC Bank Indebtedness	0	28,932
Net Increase (Decrease) in Cash from Financing Activities	<u>(2,601,994)</u>	<u>17,122,797</u>
INCREASE IN CASH	7,433,092	5,490,341
CASH, beginning of the year	49,402,918	43,941,509
BANK INDEBTEDNESS, beginning of the year - CLCDC	0	(28,932)
CASH, end of the year	<u>56,836,010</u>	<u>49,402,918</u>

The accompanying notes and schedules are an integral part of this financial statement.

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

1. ACCOUNTING POLICIES

The consolidated financial statements of The Corporation of the County of Lambton (the Municipality) are the representation of management and have been prepared in accordance with Canadian public sector accounting standards for municipal governments, as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic consolidated financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgments.

(a) Basis of Consolidation

(i) Trust funds and their related operations administered by the Municipality are not consolidated, but are reported separately on the "Trust Funds Financial Report".

(ii) The consolidated financial statements reflect the assets, liabilities, revenue and expenses of all municipal organizations owned or controlled by the Municipality. The following entity has been consolidated:

- The County of Lambton Community Development Corporation (CLCDC) 100%

All inter-entity transactions and balances have been eliminated.

(b) Basis of Accounting

(i) Sources of financing and expenditures are reported on the accrual basis of accounting.

(ii) The accrual basis of accounting recognizes revenues, as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(iii) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Consolidated Change in Net Financial Debt for the year.

a) Tangible Capital Assets (TCAs)

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset, less accumulated amortization. The cost, less residual value, of the tangible capital assets, is amortized over their estimated useful lives as follows:

Bridges	35 - 75 years	Straight Line
Buildings	15 - 40 years	Double Declining Balance
Building Contents	5 - 50 years	Straight Line
Building Site Elements	10 - 50 years	Straight Line
Fleet	5 - 10 years	Straight Line
Information Technology	3 - 10 years	Straight Line
Leasehold Improvements	10 - 40 years	Double Declining Balance
Machinery and Equipment	3 - 40 years	Straight Line
Medical and Emergency Equipment	2 - 20 years	Straight Line
Roads	15 - 50 years	Straight Line
Signage and Illuminations	10 - 20 years	Straight Line

THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
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One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use, at which time they are capitalized.

The Municipality has a capitalization threshold of \$5,000 so that individual TCAs of lesser value are expensed unless they are pooled because, collectively, they have significant value. Examples of pools are appliances, furnishings, shelving, street furniture, telephone equipment and tools.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also recorded as revenue.

Works of art, artifacts, cultural and historic assets are not recorded as assets in the financial statements because a reasonable estimate of the future benefits associated with such property cannot be made.

b) Inventories and Prepaid Expenses

Inventories and prepaid expenses held for consumption are recorded at the lower of cost and net realizable value. Cost for inventories is determined on the average cost basis.

(iv) Revenue Recognition

Taxation revenue is recognized in the year that the taxes are levied. Part of the assessment process is supplementary assessment rolls, which provide updated information with respect to changes in property assessment. The County receives supplemental tax revenues and is also subject to tax adjustments as a result of appeals. Each year, management provides a best estimate of the effect on tax revenue.

Government transfers are recognized in the consolidated financial statements in the period in which the events giving rise to the transfer occur, eligibility criteria are met, and reasonable estimates of the amount can be made.

User charges are recorded when the amount is determinable, collectability is assured and the services provided.

Investment income is recorded as earned.

Donations are recorded when the amount is determinable and collectability is reasonably assured.

(v) Temporary Investments

Temporary investments are recorded at the lower of cost and market value.

(vi) Liability for Contaminated Sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the organization is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries. At December 31, 2019, the Municipality has not identified any instances that meet the criteria for a liability for contaminated sites.

(vii) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to operations as incurred.

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

2. EMPLOYMENT BENEFITS PAYABLE

Employment benefits payable are comprised of the following:

	2019	2018
	<u>\$</u>	<u>\$</u>
Liability for vacation credits	2,342,610	2,257,480
Liability for vested sick leave benefits	<u>0</u>	<u>30</u>
	<u>2,342,610</u>	<u>2,257,510</u>

Liability for Vacation Credits

Under the provisions of certain employee vacation plans, some vacation credits are earned as at December 31 but are generally unavailable for use until a later date. In addition, the provisions of certain plans allow the accumulation of vacation credits for use in future periods. The approximate value of these credits as of December 31, 2019 is \$2,342,610 (2018 - \$2,257,480).

Liability for Vested Sick Leave Benefits

Under the terms of the sick leave benefit plan, unused sick leave can increase according to remuneration increases and employees may become entitled to a cash payment of 10% annually, 100% upon termination or up to 100% by special request to County Council. The vested portion of sick leave days is payable to a maximum of one-half year's salary.

This plan is no longer in effect for accumulation of additional sick leave days, with the exception of members of ONA Local 196.

To the extent that these accumulated days have vested and can be taken in cash by the employee, this liability amounted to \$0 (2018 - \$30) at the end of the year. An amount of \$0 (2018 - \$0) was paid to employees who left the Municipality's employment during the current year.

A reserve has been established to provide for this past service liability. The balance at the end of the year is \$1,181 (2018 - \$1,181).

3. TRUST FUNDS

Trust funds administered by the Municipality amounting to \$85,418 (2018 - \$73,917) have not been included in the "Consolidated Statement of Financial Position", nor have their operations been included in the "Consolidated Statement of Operations".

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

4. CASH AND TEMPORARY INVESTMENTS

	2019	2018
	<u>\$</u>	<u>\$</u>
Cash on Hand and in Banks	56,744,847	49,313,258
Temporary Investments	<u>91,163</u>	<u>89,660</u>
	<u>56,836,010</u>	<u>49,402,918</u>

The Municipality's cash is held at a Canadian chartered bank and earns interest based on the monthly average prime rate less 1.65%.

The temporary investments, held in a money market fund, are due on demand.

The Corporation of the County of Lambton has a \$5,500,000 demand operating line available to it. Interest rate of prime less 1.0% is charged on money borrowed. As at December 31, 2019, The Corporation of the County of Lambton has not drawn anything on the operating line.

The County of Lambton Community Development Corporation has a revolving line of credit of \$2,000,000 with its banker that bears interest at the bank prime rate minus 0.50% per annum. As of April 30, 2019, the County of Lambton Community Development Corporation has an unused line of credit balance of \$1,115,887.

5. COUNTY OF LAMBTON COMMUNITY DEVELOPMENT CORPORATION CONSOLIDATION

The following summarizes the financial position and operations of CLCDC prepared in accordance with Canadian public sector accounting standards and consolidated in these financial statements.

	April 30, 2019	April 30, 2018
	<u>\$</u>	<u>\$</u>
<u>Statement of Financial Position</u>		
Assets	24,376,523	25,418,607
Liabilities	<u>25,451,112</u>	<u>25,592,178</u>
Deficit	(1,074,589)	(173,571)
<u>Statement of Operations</u>		
Revenues	4,108,027	4,159,999
Expenses	<u>5,009,045</u>	<u>5,437,104</u>
Deficiency of revenue over expenses	(901,018)	(1,277,105)

CLCDC is included in these consolidated financial statements using the financial information of CLCDC prepared as of April 30, 2019, covering the period May 1, 2018 - April 30, 2019.

The debenture of \$4,939,954 to be received by the Municipality from The County of Lambton Community Development Corporation was forgiven as of December 31, 2019.

6. DEFERRED GRANT

The balance of \$622,731 (2018 - \$622,731) represents the monies received in 2006 for the Best Start Program and is unspent at December 31, 2019.

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

7. LONG-TERM DEBT

- (a) The balance of the long-term debt reported on the Statement of Financial Position is:

Total long-term debt incurred by the Municipality, including those incurred on behalf of others, and outstanding at the end of the year:

	2019	2018
	\$	\$
Long-Term Care	4,411,004	5,982,107
Roads	3,611,589	4,516,819
Emergency Medical Services	560,993	739,867
County Administration Building	152,753	336,991
Information Technology	221,933	250,108
Housing	2,449,628	2,627,262
Lambton Heritage Museum	251,357	135,662
Alix Art Gallery	1,909,182	2,021,794
Inn of the Good Shepherd	382,593	414,443
Bioindustrial Innovation Centre - non recoverable	375,042	469,301
Bioindustrial Innovation Centre - recoverable	1,670,194	2,150,061
CLCDC	<u>18,762,079</u>	<u>18,195,793</u>
	34,758,347	37,840,208
Long-term debt assumed by others	<u>20,432,273</u>	<u>20,345,854</u>
Net long-term debt at the end of the year	<u>14,326,074</u>	<u>17,494,354</u>

- (b) Of the long-term debt reported in (a) of this note, \$17,282,085 in principal payments are payable from 2020 to 2024 \$8,984,105 from 2025 to 2029, and \$8,492,157 thereafter and are summarized as follows:

	Years 2020 2024	Years 2025 2029	Years 2030 Thereafter	Total
	\$	\$	\$	\$
from general municipal revenue	9,534,448	3,673,417	1,118,209	14,326,074
from others	<u>7,747,637</u>	<u>5,310,688</u>	<u>7,373,948</u>	<u>20,432,273</u>
	<u>17,282,085</u>	<u>8,984,105</u>	<u>8,492,157</u>	<u>34,758,347</u>

The assumed CLCDC long-term debt is due on demand and is structured with fixed repayment terms which will retire the debt over an agreed period of time.

THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019

- (c) The long-term debt in (a) issued in the name of the Municipality has received approval of the Ontario Municipal Board for those approved on or before December 31, 1992. Those approved after January 1, 1993 have been approved by by-law.

Approval of the Ontario Municipal Board has been obtained for those pending issues of long-term debt and commitments to be financed by revenues beyond the term of council and approved on or before December 31, 1992. Those approved after January 1, 1993 have been approved by by-law.

The principal and interest payments required to service these actual and pending issues and commitments are within the debt repayment limit prescribed by the Ministry of Municipal Affairs. The annual repayment limit to be effective January 1, 2020 has been authorized at \$19,639,090. Actual annual repayment of principal and interest in 2019 was \$6,192,505 (2018 - \$5,887,920). Interest rates on long-term debt vary between 2.25% and 3.75%.

8. PENSION AGREEMENTS

The Municipality makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of 936 members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. Employees and employers contribute jointly to the plan.

The Administration Corporation Board of Directors, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the plan assets and administration of the benefits. OMERS provides pension services to nearly 500,000 active and retired members and approximately 1,000 employers. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2019. The results of the valuation disclosed total actuarial liabilities of \$106,400 million in respect of benefits accrued for service with actuarial assets at that date of \$103,000 million indicating an actuarial deficit of \$3,400 million.

Because OMERS is a multi-employer pension plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Municipality does not recognize any share of the OMERS pension surplus or deficit. The amount contributed to OMERS for 2019 was \$5,186,870 (2018 - \$5,156,338) for current service and is included as an expenditure on the Consolidated Statement of Operations. The OMERS Board rate was 9.0% to 14.6% depending on income level for 2019 (2018 – 9.0% to 14.6% depending on income level).

The Municipality makes no contributions under the past services provisions of the OMERS Agreement.

9. SARNIA-LAMBTON ECONOMIC PARTNERSHIP ASSOCIATION

The Sarnia-Lambton Economic Partnership Association (SLEP) is an independent body charged with the responsibility for managing economic development within the County of Lambton. It is jointly funded by the Municipality, local Municipalities, the private sector and senior levels of government. The Municipality provided \$1,435,299 (2018 - \$1,344,341) in operating funds during 2019. SLEP has not been consolidated.

**THE CORPORATION OF THE COUNTY OF LAMBTON
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10. LIABILITY FOR LANDFILL CLOSURE AND POST CLOSURE COSTS

The Ontario Environmental and Protection Act sets out regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post closure care of solid waste landfill sites.

Landfill closure and post closure care requirements have been defined in accordance with industry standards and include covering and landscaping of the landfill, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance.

The total projected closure and post closure costs at December 31, 2019 are \$7,245,686.

The estimated liability of \$2,955,873 (2018 - \$2,925,242) represents the sum of the discounted future cash flows for closure and post closure care activities discounted at the Municipality's current long-term borrowing rate of 3.0%. The estimated remaining capacity of the Municipality's sites is approximately 126,447 cubic metres, which will be filled in 12 years. Post-closure care is estimated to continue for a period of at least 25 years.

The Municipality has established a reserve fund in order to fund this future liability. The fund is currently valued at \$1,356,583.

11. EXPENDITURE BY OBJECT

Total current expenditures for the year reported on the Statement of Operations are as follows:

	2019	2018
	\$	\$
Salaries, wages and employee benefits	80,949,740	79,346,764
Materials	55,771,128	55,300,069
Contracted services	8,367,970	9,514,906
Rents and financial expenses	3,634,845	3,834,668
Interest on long-term debt	654,990	1,143,062
Contributions to other organizations	33,026,226	33,651,008
Amortization	<u>17,260,899</u>	<u>17,536,440</u>
	<u>199,665,798</u>	<u>200,326,917</u>

12. SEGMENTED INFORMATION

The County of Lambton is a diversified municipal government organization that provides a wide range of services to its citizens. For management reporting purposes the County's operations and activities are organized and reported by segments. The County's services are provided by departments and their activities are reported in these segments. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

General Government & Administration - Providing support to the entire Corporation, this segment includes the Council, CAO, Clerk, Finance, Human Resources, Information Technology, Legal and Procurement and Project Management Departments.

Court Administration - Administration of the County's Court offices includes setting trials, recording court proceedings, generating transcripts and receiving payments for fines resulting from charges laid by the various police forces operating within the County. Grants to area Municipalities towards the cost of court security and local policing are also reflected.

**THE CORPORATION OF THE COUNTY OF LAMBTON
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Protective Services - The Building Services Department provides County-wide inspections for plumbing, sewage disposal systems and weed control. Building inspection services and property standards enforcements for most local Municipalities, as well as zoning by-law enforcement is provided.

Public Works - The Public Works Department is responsible for the maintenance and upgrade of the County's road system and bridges. The County's fleet of road equipment operates out of two main depot locations.

Environmental Services - The County owns, operates and manages six former lower tier municipal landfill sites, of which only one continues to accept domestic and commercial waste for disposal. Environmental monitoring and post-closure care continues on an ongoing basis for the five closed facilities. Contracts with private landfills for additional capacity allow the County to fulfill its mandate to dispose of municipally collected waste.

Public Health - Provides specialized public health programs and services in the County through two main streams. Environmental Health & Prevention Services protects the public's health with programs and clinical services such as safe water and food handling, immunizations and the investigation of communicable disease outbreaks and health hazards. Health Promotion & Program Support focuses on the prevention of chronic disease, injury prevention and substance abuse prevention programs.

Emergency Medical Services - The EMS Department offers 24 hour, 7 days a week, land ambulance services to residents from nine stations located throughout the County.

General Assistance - The Ontario Works Department provides employment and income assistance to eligible participants. Income support assistance is provided to persons in need to cover the costs of food, shelter and basic needs. Persons receiving social assistance are required to participate in a plan of increased employment activity. The Social Planning & Program Support Department examines the community's needs, ensures compliance of funds allocated and administers the Lambton Shared Services Centre.

Assistance to Aged - The County operates three long-term care facilities which provide comfort, quality and security to rural and urban residents. In addition, two Adult Day programs are provided for seniors who continue to live in their own homes or with family members.

Child Care - The Children's Services Department maintains service agreements with not-for-profit and profit centres in the County to provide subsidized child care spaces. The Department also offers a variety of services through programs such as Best Start and Child Health.

Housing - The Housing Services Department provides subsidized, well-maintained housing for County residents. The Department completes eligibility assessments, maintains the centralized waiting list for rent-geared-to-income assistance, and administers the non-profit housing programs, rent supplement programs and the affordable housing programs. A Home Ownership down payment program is also provided.

Library - The Library Department provides services to the public through numerous branch libraries, one bookmobile and deposit collections in Long-Term Care Homes.

Culture - Culture is comprised of the Museums and Art Gallery Departments. Two museums are operated by the County, one collects family and corporate artifacts which depict the history of Sarnia-Lambton and the other is located at the site of North America's first commercial oil well. Judith & Norman Alix Art Gallery collects, preserves and holds in trust a collection of Canadian paintings and sculptures. The Lambton County Archives gathers and maintains Lambton County archival materials.

Planning & Development - The Department prepares and maintains the County's Official Plan and provides consent, subdivision, municipal official plan and woodlot approvals. The Department also works closely with local Municipalities preparing official plan and zoning by-laws, and providing comprehensive, ongoing planning advisory services.

Community Development Corporation - A university styled research and development park, located in Sarnia, Ontario.

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

For each reported segment, revenues and expenses represent amounts that are directly attributable to the segment. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

13. SOCIAL SERVICE CONTRACTS

The Corporation of the County of Lambton has Service Contracts with the Ministry of Education (EDU) and the Ministry of Children, Community and Social Services (MCSS). A reconciliation report summarizes by detail code where applicable, all revenue and expenditures and resulting surplus or deficit related to the Service Contracts. The surplus amount is included in Accounts Payable and Accrued Liabilities.

The presentation below was prepared in accordance with the modified accrual basis of accounting, which includes short term accruals of revenue and expenditures and does not recognize non-cash transactions such as amortization. The presentation is reflected prior to application of flexibility of funding between detail codes. The subsidy received (revenue) and subsidy earned (expenditure) comprise part of Provincial Government Transfers Revenue and Social and Family Services Expenses that are included in the Consolidated Statement of Operations.

Detail Code Program Name	2019 Subsidy Received \$	2019 Subsidy Earned \$	(Surplus)/ Deficit \$
EDU			
<u>Operating Allocations</u>			
Core Services Delivery - 100%	3,011,206	3,011,206	-
Core Services Delivery - Cost Shared Requirement 80/20	3,872,736	3,872,736	-
Core Services Delivery - Cost Shared Requirement 50/50 Administration	227,092	227,092	-
Special Purpose Operating Allocation	5,017,484	5,017,484	-
Capital Retrofits	-	-	-
	12,128,518	12,128,518	-
<u>Wage Enhancement</u>			
Wage Enhancement	1,596,663	1,561,419	(35,244)
Wage Enhancement Administration	79,696	79,696	-
	1,676,359	1,641,115	(35,244)
Fee Stabilization Support	107,396	107,396	-
Expansion Plan	2,284,822	2,284,822	-
ELCC	785,434	785,434	-
Base Funding for Licensed Home Child Care (LHCC)	262,200	262,200	-
Total Child Care Allocation	17,244,729	17,209,485	(35,244)

**THE CORPORATION OF THE COUNTY OF LAMBTON
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The Journey Together

Home Child Care Agency Capital Operating	498,230	98,573	(399,657)
Home Child Care Agency Capital	45,266	-	(45,266)
Indigenous Hub	340,880	340,880	-
	884,376	439,453	(444,923)
Ontario Early Years Child Care and Family Centres	2,298,173	2,298,173	-
Community Based EarlyON Child and Family Centre Capital	139,577	139,577	-
Community-Based Early Years and Child Care Capital	506,600	-	(506,600)
Total Contract	21,073,455	20,086,688	(986,767)

Detail Code Program Name	2019 Subsidy Received \$	2019 Subsidy Earned \$	(Surplus)/ Deficit \$
MCSS			
<u>Program Delivery</u>			
8693 Ontario Works Upload Funding	2,443,300	2,443,300	-
8648 Ontario Works 50/50 Funding	4,352,870	4,352,870	-
8668 LEAP Incentives	1,500	1,500	-
9285 Admin Time Limited Projects	100,000	100,000	-
Total Contract	6,897,670	6,897,670	-

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

14. PUBLIC HEALTH UNIT

The Council of The Corporation of the County of Lambton is also the Board of Health for the County of Lambton. The departments and programs that together constitute the operation of the Lambton Health Unit all form parts of other functional areas as reported in these statements. The Ministry of Health and Long-Term Care requires that the values for the Lambton Health Unit be reported on the basis of a single integrated entity. Therefore, in order to meet these requirements these values are presented below.

	2019 Mandatory & Related	2019 Excluded Programs	2019 Total Public Health Unit
Total Public Health Unit Operating Costs:	10,575,688	1,515,949	12,091,637
Total Public Health Unit Amortization Expense:	150,553	21,581	172,134
Total Public Health Unit TCA Expenditures:	153,304	-	153,304

PUBLIC HEALTH GRANTS

**Program-Based Grants, Ministry of Health and Long-Term Care
Public Health Division (PHD) & Health Promotion Division (HPD)**

A. Base Funding

	2019 Subsidy Approved \$	2019 Subsidy Earned \$	2019 Subsidy Received \$	(Payable)/ Receivable \$
PHD and HPD Programs Funded at 75%				
Mandatory Programs	5,542,100	5,542,100	5,542,100	-
Total	<u>5,542,100</u>	<u>5,542,100</u>	<u>5,542,100</u>	<u>-</u>
Related Programs Funded at 100% (PHD)				
Chief Nursing Officer	121,500	121,500	121,500	-
Enhanced Food Safety - Haines	25,000	25,000	25,000	-
Enhanced Safe Water	15,500	15,500	15,500	-
Harm Reduction Program Enhancement	150,000	150,000	150,000	-
Healthy Smiles Ontario	633,800	633,800	633,800	-
Infection Prevention and Control Nurses	90,100	90,100	90,100	-
Ontario Seniors Dental Care Program	325,381	325,381	325,381	-
Infectious Diseases Control	166,700	166,700	166,700	-
Needle Exchange Program Initiative	46,300	46,300	46,300	-
Social Determinants of Health Nurses	180,500	180,500	180,500	-
Total	<u>1,754,781</u>	<u>1,754,781</u>	<u>1,754,781</u>	<u>-</u>
Related Programs Funded at 100% (HPD)				
SFO-OTS Prosecution	12,800	12,800	12,800	-
SFO-OTS Protection and Enforcement	161,900	161,900	161,900	-
SFO-OTS Tobacco Control Coordination	100,000	100,000	100,000	-
SFO-OTS Youth Tobacco Use Prevention	80,000	80,000	80,000	-
SFO-OTS Electronic Cigarette Act	10,400	10,400	10,400	-
Total	<u>365,100</u>	<u>365,100</u>	<u>365,100</u>	<u>-</u>

**THE CORPORATION OF THE COUNTY OF LAMBTON
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		MOH/AMOH Compensation			
MOH/AMOH Compensation		149,000	141,122	141,122	-
	Total	<u>149,000</u>	<u>141,122</u>	<u>141,122</u>	<u>-</u>
Sub-Total A. Base Funding		<u>7,810,981</u>	<u>7,803,103</u>	<u>7,803,103</u>	<u>-</u>
B. 2019 One-Time Funding Approved to December 31, 2019		2019 Subsidy Approved \$	2019 Subsidy Earned \$	2019 Subsidy Received \$	(Payable)/ Receivable \$
	Sub-Total B. 2019 One-Time Funding Approved to Dec. 31, 2019	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
C. 2018 One-Time Funding Approved to March 31, 2019		Subsidy Carried Forward \$	Subsidy Earned \$	Further Subsidy Received \$	(Payable)/ Receivable \$
Related Programs Funded at 100% (PHD)					
Healthy Menu Choices Act - Enforcement		9,000	9,000	-	-
Needle Exchange Program Initiative		19,387	11,946	-	(7,441)
	Total	<u>28,387</u>	<u>20,946</u>	<u>-</u>	<u>(7,441)</u>
Sub-Total C. 2018 One-Time Funding Approved to Mar. 31, 2019		<u>28,387</u>	<u>20,946</u>	<u>-</u>	<u>(7,441)</u>
Total Subsidy Receivable/(Payable)					<u>(7,441)</u>

**THE CORPORATION OF THE COUNTY OF LAMBTON
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AS AT DECEMBER 31, 2019**

D. 2019 One-Time Funding Approved to March 31, 2020

	2019 Subsidy Approved \$	2019 Subsidy Earned \$	2019 Subsidy Received \$	Subsidy to Carryover \$
Related Programs Funded at 100% (PHD)				
Needle Exchange Program Initiative	57,700	20,592	57,700	(37,108)
Public Health Inspector Practicum Program	10,000	7,500	10,000	(2,500)
Total	<u>67,700</u>	<u>28,092</u>	<u>67,700</u>	<u>(39,608)</u>

Total One-Time Subsidy Receivable/(Carryover) (39,608)

Vaccine Program

	2019 Subsidy Earned \$	2019 Subsidy Received \$	(Payable)/ Receivable \$
Universal Influenza Immunization Program	14,020	14,020	-
Meningococcal C Conjugate Vaccine	9,758	9,758	-
Human Papilloma Virus Program	13,906	13,906	-
	<u>37,684</u>	<u>37,684</u>	<u>-</u>

Total Vaccine Program Receivable/(Payable) -

**Child and Youth Development Branch, Ministry of Children and Youth Services
Strategic Policy and Planning Division**

	Subsidy Approved \$	Subsidy Earned \$	Subsidy Received \$	(Payable)/ Receivable \$
100% Funded Programs				
Healthy Babies Healthy Children	933,093	933,093	933,093	-
Total Child and Youth Development Branch	<u>933,093</u>	<u>933,093</u>	<u>933,093</u>	<u>-</u>

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

15. LAMBTON PUBLIC HEALTH - COMMUNITY PROJECT

The Municipality has a Transfer Payment Agreement with the Ministry of Health and Long-Term Care - Public Health Division's Healthy Communities Fund. The Health and Well-Being Grant Program (HWB), under the focus of Community Development, provides funding for Lambton Public Health to create an integrated community care model, linking health and social sectors in Lambton County to support seniors who are aging in place. This project aims to improve information access for older adults, their families and caregivers; increase capacity for community outreach services and develop a sustainability plan for community supports and health services.

The summary for the Health and Well-Being Grant Project below illustrates the expenditures over the second year of the two year period ending on March 31, 2020 and the funding related to the Transfer Payment Agreement to date, namely March 31, 2020.

The presentation below was prepared in accordance with the modified accrual basis of accounting, which includes short term accruals of revenues and expenditures and does not recognize non-cash transactions such as amortization. The subsidy received (revenue) and subsidy earned (expenditure) to December 31 comprises part of Provincial Government Transfers Revenue and Health Services that are included in the Consolidated Statement of Operations for the relevant year.

Health and Well-Being Grant Program - MOHLTC Healthy Communities Fund

	2019-20 Budget	April to December 2019 Expenditures	January to March 2020 Expenditures	Total Expenditures
Salaries & Wages	-	-	-	-
Contract Employees	-	-	-	-
Fees for Services	94,010	69,064	24,944	94,008
Transportation & Communication	1,340	344	395	739
Program Materials	250	753	100	853
Total	95,600	70,161	25,439	95,600
MOHLTC - Funding	95,600	71,694	23,906	95,600

16. LIBRARY GOVERNMENT TRANSFERS

Government Transfers recorded as 2019 revenue for the Library segment are comprised of the following amounts:

Ministry of Heritage, Tourism & Culture Industries Operating Grant	\$265,865
Ministry of Heritage, Tourism & Culture Industries Pay Equity Grant	<u>18,083</u>
	<u>\$283,948</u>

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

17. ACCRUED TAX LIABILITIES

Taxation Revenue - General Levy	\$ 76,745,136
Taxation Revenue - Supplementary Tax Levy	838,224
Payment in Lieu Taxation Revenue	1,435,301
Tax Write-Offs	(1,271,656)
Accrued Tax Liability	<u>(803,122)</u>
 Total Property Taxation	 <u>\$ 76,943,883</u>

Reconciliation of Assessment Appeal Provision and Accrued Tax Liability

Estimate of Expected Appeals	\$ 1,424,313
Estimate of Expected Supplementary Taxes	(559,842)
Other Adjustments	<u>657,479</u>

Potential Future Tax Liability \$ 1,521,950

The potential future tax liability includes all potential changes due to the results of tax appeals and supplementary taxes as the result of Assessment Review Board Decisions, Minutes of Settlement, Post Roll Assessments notices, Supplementary and Omitted Assessments and other tax adjustments that are processed under the Municipal Act, 2001.

The actual future results will differ from these estimates as tax appeals are settled and actual assessment values are applied to supplemental properties.

18. CONTINGENT LIABILITIES

The Municipality is a defendant in various legal actions. The ultimate outcomes are indeterminable at December 31, 2019 as litigation is still in progress. The Municipality's management is of the opinion that the Municipality has adequate insurance coverage to offset the amount of the claims and related costs, if any. Consequently, no provision for potential loss, if any, is reflected in these consolidated financial statements.

19. LOAN GUARANTEE

The Municipality has agreed to provide Southwestern Integrated Fibre Technology (SWIFT) Inc., a guarantee in the amount of \$2,100,000 in support of a credit facility to provide SWIFT with short-term bridge financing.

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

20. COMMITMENTS

The Municipality routinely enters into short term lease arrangements for the supply of vehicles, photocopiers, postage machines and other such similar office equipment. Annual payments in 2019 amounted to \$140,689.

The Municipality has entered into an agreement with the City of Sarnia for the maintenance of County roads within the City west of Modeland Road. The agreement covers a ten year period commencing January 1, 2010 and ending December 31, 2019. The agreement has been extended for one year, now ending December 31, 2020.

The Municipality has entered into an agreement with the Village of Point Edward for the maintenance of County roads within the Village over a ten year period commencing June 1, 2010 and ending May 31, 2020.

The Municipality has entered into an agreement with the Town of Petrolia for the maintenance of County roads within the Town over a five year period commencing September 1, 2015 and ending August 31, 2020.

The Municipality's lease agreement to rent office, storage and terrace premises expired in May 2017 but has continued under the same terms on a month to month basis. The Municipality is currently in negotiations to formalize a new lease with the intention of continuing to rent space at the same location. Annual payments amount to \$660,000.

The Municipality has entered into an agreement with Lambton College to provide a grant of \$5 million dollars over a six year period commencing June 1, 2016 and ending June 1, 2021. The Municipality will pay \$833,333 on June 1 of each year the College complies with the terms of the agreement.

The Municipality has approved the provision of a \$1,050,000 grant to the Strathroy Middlesex General Hospital over a ten year period commencing in 2018 and ending 2027. The Municipality will pay \$105,000 each year to the hospital.

21. USE OF ACCOUNTING ESTIMATES AND MEASUREMENT UNCERTAINTY

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods.

In particular, management's estimate for the Landfill closure and post closure liability is subject to measurement uncertainty. The estimate is based on assumptions and calculations prepared by the County's Public Works engineering staff. Actual results could differ significantly from those estimates because of the uncertainty related to future cost estimates, future use of the landfill site, etc.

22. DEFERRED REVENUE

The balance of \$3,969,362 (2018 - \$NIL) represents the Federal Gas Tax top up monies received in 2019 and is unspent at December 31, 2019.

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

23. BUDGET FIGURES

The Financial Plan (budget) adopted by the County of Lambton Council on March 6, 2019, was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget figures anticipated using surpluses accumulated in previous years to reduce current year expenditures in excess of current year revenues to \$NIL. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the Consolidated Statement of Operations and Consolidated Statement of Changes in Net Financial Debt represent the budget adopted by Council with adjustments as follows:

	<u>2019</u> <u>\$</u>
Financial Plan (budget) surplus for the year - County	0
Add:	
Capital Expenditures	22,668,661
Principal Payments	4,238,245
Less:	
Amortization	14,771,210
Long Term Financing	2,826,200
Net Reserve and Reserve Fund Transfers	<u>415,326</u>
Budget Surplus for the County of Lambton	8,894,170
Less:	
Community Development Corporation budget deficit for the year	<u>568,856</u>
Budget Surplus per Consolidated Statement of Operation	<u>8,325,314</u>

24. INVESTMENT IN BIOINDUSTRIAL INNOVATION CANADA

In 2018, the Municipality entered into an agreement with the Bioindustrial Innovation Centre (BIC). The intent of this agreement was to assist the BIC in leveraging funding from the Federal Government for the purpose of investing emerging bioindustrial enterprises.

The Municipality has invested \$500,000 directly into the BIC's investment portfolio, assuming an indirect equity position in three bioindustrial enterprises located in Lambton County. The value of these investments varies with the financial performance of the three enterprises. There is no guarantee as to what value, if any, will be realized from these investments when the Municipality moves to redeem them.

**THE CORPORATION OF THE COUNTY OF LAMBTON
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
AS AT DECEMBER 31, 2019**

25. SUBSEQUENT EVENT

Subsequent to year end, the impact of COVID-19 in Canada and on the global economy increased significantly. As the impacts of COVID-19 continue, there could be further impact on the Municipality, its funding, revenue streams, supply chain and staffing. Management is actively monitoring the effect on its financial condition, liquidity, operations, suppliers, industry, and workforce. As a result, management anticipates temporary layoffs of non-essential staff and the deferral of some infrastructure programs. In addition, if the impacts of COVID-19 continue there could be further impact on the Municipality, its suppliers and other third party business associates that could impact the timing of and amounts realized on the Municipality's financial statement. At this time, the full potential impact of COVID-19 on the Municipality is not known.

**THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2019**

Schedule 1

	Balance, beginning of year \$	Additions \$	Disposals \$	Other- Donations, Writedowns \$	Balance, end of year \$
COST					
Land	39,044,906	265,882	0	0	39,310,788
Bridges	32,667,548	3,420,918	82,004	6,459	36,012,921
Buildings	175,469,596	6,563,487	49,832	(1,338,371)	180,644,880
Building Contents	14,228,957	783,317	789,795	3,867	14,226,346
Building Site Elements	9,791,478	771,129	168,759	(63,377)	10,330,471
Fleet	7,587,407	723,392	501,019	0	7,809,780
Information Technology	2,827,716	541,991	1,093,034	0	2,276,673
Leasehold Improvements	2,609,000	269,771	0	0	2,878,771
Machinery and Equipment	8,548,928	647,367	101,031	15,305	9,110,569
Medical and Emergency Equipment	3,184,837	153,488	202,958	2,521	3,137,888
Roads	243,727,809	7,926,401	28,999	342,203	251,967,414
Signage and Illuminations	2,893,788	74,868	52,312	0	2,916,344
Work In Progress	1,955,201	3,201,915	0	(960,249)	4,196,867
TOTAL COST	544,537,171	25,343,926	3,069,743	(1,991,642)	564,819,712
ACCUMULATED AMORTIZATION					
Land	0	0	0	0	0
Bridges	13,464,579	676,941	62,907	247	14,078,860
Buildings	86,273,478	5,866,216	27,114	(726,347)	91,386,233
Building Contents	8,225,671	977,333	772,517	5,853	8,436,340
Building Site Elements	5,305,801	360,660	152,086	(62,630)	5,451,745
Fleet	4,261,110	812,798	497,416	7,108	4,583,600
Information Technology	1,745,210	421,236	1,046,513	2	1,119,935
Leasehold Improvements	1,367,330	90,156	0	0	1,457,486
Machinery and Equipment	4,668,464	468,487	98,228	1,104	5,039,827
Medical and Emergency Equipment	2,009,322	247,519	200,914	(168)	2,055,759
Roads	141,500,283	7,952,676	24,863	89,038	149,517,134
Signage and Illuminations	2,221,508	72,694	52,312	(24)	2,241,866
Work In Progress	0	0	0	0	0
ACCUMULATED AMORTIZATION	271,042,756	17,946,716	2,934,870	(685,817)	285,368,785
NET BOOK VALUE					
Land	39,044,906	265,882	0	0	39,310,788
Bridges	19,202,969	2,743,977	19,097	6,212	21,934,061
Buildings	89,196,118	697,271	22,718	(612,024)	89,258,647
Building Contents	6,003,286	(194,016)	17,278	(1,986)	5,790,006
Building Site Elements	4,485,677	410,469	16,673	(747)	4,878,726
Fleet	3,326,297	(89,406)	3,603	(7,108)	3,226,180
Information Technology	1,082,506	120,755	46,521	(2)	1,156,738
Leasehold Improvements	1,241,670	179,615	0	0	1,421,285
Machinery and Equipment	3,880,464	178,880	2,803	14,201	4,070,742
Medical and Emergency Equipment	1,175,515	(94,031)	2,044	2,689	1,082,129
Roads	102,227,526	(26,275)	4,136	253,165	102,450,280
Signage and Illuminations	672,280	2,174	0	24	674,478
Work In Progress	1,955,201	3,201,915	0	(960,249)	4,196,867
NET BOOK VALUE - 2019	273,494,415	7,397,210	134,873	(1,305,825)	279,450,927

**THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2019**

Schedule 1

	Balance, beginning of year \$	Additions \$	Disposals \$	Other- Donations, Writedowns \$	Balance, end of year \$
COST					
General Government	24,088,257	1,178,228	1,108,721	(342,120)	23,815,644
Protection Services	1,262	0	0	0	1,262
Transportation Services	307,481,939	11,882,238	331,754	362,648	319,395,071
Environmental Services	3,999,814	144,434	0	0	4,144,248
Health Services	12,033,378	836,179	412,778	(13,749)	12,443,030
Social and Family Services	61,445,933	948,849	340,513	(177,270)	61,876,999
Social Housing	76,146,075	4,313,102	151,650	(601,515)	79,706,012
Recreation and Cultural Services	22,979,930	1,437,139	721,993	(259,387)	23,435,689
Planning and Development	34,405,382	1,401,842	2,334	0	35,804,890
Work In Progress	1,955,201	3,201,915	0	(960,249)	4,196,867
TOTAL COST	544,537,171	25,343,926	3,069,743	(1,991,642)	564,819,712
ACCUMULATED AMORTIZATION					
General Government	6,677,092	754,971	1,060,272	(82,786)	6,289,005
Protection Services	798	84	0	0	882
Transportation Services	165,206,944	9,347,826	305,718	97,387	174,346,439
Environmental Services	3,811,677	23,741	0	665	3,836,083
Health Services	5,967,026	855,589	409,175	(12,494)	6,400,946
Social and Family Services	35,264,161	1,788,656	336,932	(135,337)	36,580,548
Social Housing	31,068,493	2,760,655	98,446	(363,023)	33,367,679
Recreation and Cultural Services	11,939,263	1,191,684	721,993	(190,227)	12,218,727
Planning and Development	11,107,302	1,223,510	2,334	(2)	12,328,476
Work In Progress	0	0	0	0	0
ACCUMULATED AMORTIZATION	271,042,756	17,946,716	2,934,870	(685,817)	285,368,785
NET BOOK VALUE					
General Government	17,411,165	423,257	48,449	(259,334)	17,526,639
Protection Services	464	(84)	0	0	380
Transportation Services	142,274,995	2,534,412	26,036	265,261	145,048,632
Environmental Services	188,137	120,693	0	(665)	308,165
Health Services	6,066,352	(19,410)	3,603	(1,255)	6,042,084
Social and Family Services	26,181,772	(839,807)	3,581	(41,933)	25,296,451
Social Housing	45,077,582	1,552,447	53,204	(238,492)	46,338,333
Recreation and Cultural Services	11,040,667	245,455	0	(69,160)	11,216,962
Planning and Development	23,298,080	178,332	0	2	23,476,414
Work In Progress	1,955,201	3,201,915	0	(960,249)	4,196,867
NET BOOK VALUE - 2019	273,494,415	7,397,210	134,873	(1,305,825)	279,450,927

THE CORPORATION OF THE COUNTY OF LAMBTON
SCHEDULE OF TANGIBLE CAPITAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 1

	Balance, beginning of year \$	Additions \$	Disposals \$	Other- Donations, Writedowns \$	Balance, end of year \$
COST					
Land	37,730,966	1,313,940	0	0	39,044,906
Bridges	32,290,088	319,093	0	58,367	32,667,548
Buildings	137,493,756	38,736,356	105,259	(655,257)	175,469,596
Building Contents	13,476,051	1,885,523	1,132,617	0	14,228,957
Building Site Elements	9,129,378	758,136	86,910	(9,126)	9,791,478
Fleet	8,010,822	823,738	1,247,613	460	7,587,407
Information Technology	3,026,801	683,955	934,400	51,360	2,827,716
Leasehold Improvements	2,599,892	9,108	0	0	2,609,000
Machinery and Equipment	8,158,960	493,287	103,319	0	8,548,928
Medical and Emergency Equipment	3,002,336	321,598	139,097	0	3,184,837
Roads	232,083,687	10,646,701	139,244	1,136,665	243,727,809
Signage and Illuminations	2,884,979	31,343	22,534	0	2,893,788
Work In Progress	1,351,799	603,402	0	0	1,955,201
TOTAL COST	491,239,515	56,626,180	3,910,993	582,469	544,537,171
ACCUMULATED AMORTIZATION					
Land	0	0	0	0	0
Bridges	12,833,136	636,409	0	(4,966)	13,464,579
Buildings	72,204,407	14,492,758	54,536	(369,151)	86,273,478
Building Contents	7,299,418	1,966,831	1,060,820	20,242	8,225,671
Building Site Elements	5,033,975	350,935	73,590	(5,519)	5,305,801
Fleet	4,672,030	833,417	1,244,356	19	4,261,110
Information Technology	2,214,907	426,715	904,960	8,548	1,745,210
Leasehold Improvements	1,287,898	79,432	0	0	1,367,330
Machinery and Equipment	4,307,164	453,990	92,729	39	4,668,464
Medical and Emergency Equipment	1,899,656	248,690	138,294	(730)	2,009,322
Roads	133,469,189	7,890,183	139,244	280,155	141,500,283
Signage and Illuminations	2,150,923	93,121	22,534	(2)	2,221,508
Work In Progress	0	0	0	0	0
ACCUMULATED AMORTIZATION	247,372,703	27,472,481	3,731,063	(71,365)	271,042,756
NET BOOK VALUE					
Land	37,730,966	1,313,940	0	0	39,044,906
Bridges	19,456,952	(317,316)	0	63,333	19,202,969
Buildings	65,289,349	24,243,598	50,723	(286,106)	89,196,118
Building Contents	6,176,633	(81,308)	71,797	(20,242)	6,003,286
Building Site Elements	4,095,403	407,201	13,320	(3,607)	4,485,677
Fleet	3,338,792	(9,679)	3,257	441	3,326,297
Information Technology	811,894	257,240	29,440	42,812	1,082,506
Leasehold Improvements	1,311,994	(70,324)	0	0	1,241,670
Machinery and Equipment	3,851,796	39,297	10,590	(39)	3,880,464
Medical and Emergency Equipment	1,102,680	72,908	803	730	1,175,515
Roads	98,614,498	2,756,518	0	856,510	102,227,526
Signage and Illuminations	734,056	(61,778)	0	2	672,280
Work In Progress	1,351,799	603,402	0	0	1,955,201
NET BOOK VALUE - 2018	243,866,812	29,153,699	179,930	653,834	273,494,415

THE CORPORATION OF THE COUNTY OF LAMBTON
SCHEDULE OF TANGIBLE CAPITAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 1

	Balance, beginning of year \$	Additions \$	Disposals \$	Other- Donations, Writedowns \$	Balance, end of year \$
COST					
General Government	22,731,711	2,279,284	973,407	50,669	24,088,257
Protection Services	1,262	0	0	0	1,262
Transportation Services	295,143,142	11,774,793	631,488	1,195,492	307,481,939
Environmental Services	3,997,937	1,877	0	0	3,999,814
Health Services	12,261,144	462,255	678,803	(11,218)	12,033,378
Social and Family Services	60,606,402	1,167,394	223,932	(103,931)	61,445,933
Social Housing	72,185,797	4,766,436	257,894	(548,264)	76,146,075
Recreation and Cultural Services	22,838,495	1,287,183	1,145,469	(279)	22,979,930
Planning and Development	121,826	34,283,556	0	0	34,405,382
Work In Progress	1,351,799	603,402	0	0	1,955,201
TOTAL COST	491,239,515	56,626,180	3,910,993	582,469	544,537,171
ACCUMULATED AMORTIZATION					
General Government	6,879,436	718,140	928,430	7,946	6,677,092
Protection Services	714	84	0	0	798
Transportation Services	156,267,276	9,286,862	622,394	275,200	165,206,944
Environmental Services	3,792,742	18,939	0	(4)	3,811,677
Health Services	5,756,282	881,938	665,176	(6,018)	5,967,026
Social and Family Services	33,732,928	1,812,785	221,450	(60,102)	35,264,161
Social Housing	29,015,106	2,519,786	157,182	(309,217)	31,068,493
Recreation and Cultural Services	11,864,347	1,190,511	1,136,431	20,836	11,939,263
Planning and Development	63,872	11,043,436	0	(6)	11,107,302
Work In Progress	0	0	0	0	0
ACCUMULATED AMORTIZATION	247,372,703	27,472,481	3,731,063	(71,365)	271,042,756
NET BOOK VALUE					
General Government	15,852,275	1,561,144	44,977	42,723	17,411,165
Protection Services	548	(84)	0	0	464
Transportation Services	138,875,866	2,487,931	9,094	920,292	142,274,995
Environmental Services	205,195	(17,062)	0	4	188,137
Health Services	6,504,862	(419,683)	13,627	(5,200)	6,066,352
Social and Family Services	26,873,474	(645,391)	2,482	(43,829)	26,181,772
Social Housing	43,170,691	2,246,650	100,712	(239,047)	45,077,582
Recreation and Cultural Services	10,974,148	96,672	9,038	(21,115)	11,040,667
Planning and Development	57,954	23,240,120	0	6	23,298,080
Work In Progress	1,351,799	603,402	0	0	1,955,201
NET BOOK VALUE - 2018	243,866,812	29,153,699	179,930	653,834	273,494,415

THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 2

	2019	2018
	ACTUAL	ACTUAL
	\$	\$
RESERVES (Schedule 3)	38,767,386	35,357,379
RESERVE FUNDS (Schedule 4)	9,612,903	9,212,881
Total Reserves and Reserve Funds	48,380,289	44,570,260
SURPLUSES		
Invested in Tangible Capital Assets	279,450,927	273,494,415
Invested in Bioindustrial Innovation Canada	500,000	500,000
General Revenue Fund	(3,346,152)	(5,982,451)
Debenture Receivable Reversed	(4,939,954)	0
Unfunded		
Long Term Debt	(14,326,074)	(17,494,354)
Long Term Debt - CLCDC	(18,762,079)	(18,195,793)
Landfill Closure and Post Closure Costs	(2,955,873)	(2,925,242)
Employment Benefits Payable	(2,342,610)	(2,257,510)
Accrued Tax Liabilities	(843,253)	(40,131)
Bank Indebtedness - CLCDC	(907,120)	(1,780,109)
Accounts Payable & Accrued Liabilities - CLCDC	(369,978)	(676,322)
Accounts Receivable - CLCDC	230,352	339,712
Prepaid Expenses - CLCDC	719,757	873,947
Total Surpluses	232,107,943	225,856,162
ACCUMULATED SURPLUS	280,488,232	270,426,422

**THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED SCHEDULE OF CONTINUITY OF RESERVES
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 3**

	2019 BUDGET \$	2019 ACTUAL \$	2018 ACTUAL \$
BALANCE, beginning of the year	35,357,379	35,357,379	34,539,714
REVENUE CONTRIBUTIONS			
From Operations	6,897,760	22,180,893	17,847,530
TRANSFERS			
To Operations	1,850,079	1,741,169	2,112,467
To Capital Acquisitions	5,384,874	17,029,717	14,917,398
Total Transfers	7,234,953	18,770,886	17,029,865
BALANCE, end of the year	35,020,186	38,767,386	35,357,379
REPRESENTED BY:			
Reserve for Sick Leave	1,181	1,181	1,181
Reserve for Working Funds	2,198,101	2,515,117	2,057,798
Reserve for Future Operations	32,820,904	36,251,088	33,298,400
	35,020,186	38,767,386	35,357,379

THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED SCHEDULE OF CONTINUITY OF RESERVE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 4

	2019 BUDGET \$	2019 ACTUAL \$	2018 ACTUAL \$
BALANCE, beginning of the year	9,212,881	9,212,881	8,669,449
REVENUE CONTRIBUTIONS			
Interest Income	0	238,463	192,198
From Operations	2,075,325	2,165,537	2,211,452
	<u>2,075,325</u>	<u>2,404,000</u>	<u>2,403,650</u>
TRANSFERS			
To Operations	1,524,358	1,365,220	1,440,214
To Capital Acquisitions	629,100	638,758	420,004
Total Transfers	<u>2,153,458</u>	<u>2,003,978</u>	<u>1,860,218</u>
BALANCE, end of the year	<u>9,134,748</u>	<u>9,612,903</u>	<u>9,212,881</u>
REPRESENTED BY:			
Capital Reserve Fund	5,572,044	5,652,265	5,575,522
Lambton Heritage Museum Reserve Fund	277,557	287,098	262,077
Oil Museum Reserve Fund	109,016	104,286	106,416
Gallery Lambton Reserve Fund	122,429	199,583	147,429
R.T. Bradley Reserve Fund	11,559	11,851	11,559
Waste Management Reserve Fund	1,249,256	1,356,583	1,453,392
Senior Services Reserve Fund	1,390,682	1,588,295	1,254,281
Social Housing Reserve Fund	402,205	412,942	402,205
	<u>9,134,748</u>	<u>9,612,903</u>	<u>9,212,881</u>

THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED SCHEDULE OF CURRENT OPERATIONS SEGMENT DISCLOSURE
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 5

	General Gov't & Administration \$	Court Administration \$	Protective Services \$	Public Works \$	Environmental Services \$	Public Health \$	Emergency Medical Services \$	General Assistance \$
REVENUE								
Taxation	17,548,488	(756,913)	178,492	11,672,475	2,090,703	2,150,600	8,400,428	4,276,741
Government Transfers	32,466	664,827	0	4,849,997	0	9,193,945	8,282,129	37,467,228
User Charges & Other	2,262,707	2,888,065	1,042,774	2,542,907	376,496	255,455	256,191	2,231,059
Gain/Loss from TCA Disposal	(48,449)	0	0	(26,036)	0	0	(3,603)	0
	<u>19,795,212</u>	<u>2,795,979</u>	<u>1,221,266</u>	<u>19,039,343</u>	<u>2,467,199</u>	<u>11,600,000</u>	<u>16,935,145</u>	<u>43,975,028</u>
EXPENDITURES								
Salaries, Wages & Employee Benefits	6,668,982	489,647	886,415	2,524,048	285,959	9,139,524	14,018,125	8,163,601
Interest on Long Term Debt	14,981	0	0	113,386	0	0	16,890	0
Goods and Services	5,298,566	1,196,278	249,500	6,784,076	2,198,524	2,021,390	1,462,429	8,017,402
Contributions to Other Organizations	833,333	1,477,492	0	0	0	105,000	0	27,616,868
Amortization	672,185	0	84	9,445,213	24,406	172,134	679,771	143,642
	<u>13,488,047</u>	<u>3,163,417</u>	<u>1,135,999</u>	<u>18,866,723</u>	<u>2,508,889</u>	<u>11,438,048</u>	<u>16,177,215</u>	<u>43,941,513</u>
ANNUAL SURPLUS (DEFICIT) 2019	6,307,165	(367,438)	85,267	172,620	(41,690)	161,952	757,930	33,515

THE CORPORATION OF THE COUNTY OF LAMBTON
CONSOLIDATED SCHEDULE OF CURRENT OPERATIONS SEGMENT DISCLOSURE
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 5

	Assistance to Aged \$	Child Care \$	Housing \$	Library \$	Culture \$	Planning & Development \$	CLCDC \$	Total \$
REVENUE								
Taxation	6,953,817	1,022,597	8,998,123	6,602,927	3,514,594	4,290,811	0	76,943,883
Government Transfers	18,345,382	20,315,231	3,228,728	283,948	186,361	0	0	102,850,242
User Charges & Other	8,823,816	48,810	4,746,086	629,058	184,058	146,424	3,634,450	30,068,356
Gain/Loss from TCA Disposal	(3,581)	0	(53,204)	0	0	0	0	(134,873)
	<u>34,119,434</u>	<u>21,386,638</u>	<u>16,919,733</u>	<u>7,515,933</u>	<u>3,885,013</u>	<u>4,437,235</u>	<u>3,634,450</u>	<u>209,727,608</u>
EXPENDITURES								
Salaries, Wages & Employee Benefits	26,478,508	1,237,902	2,028,858	5,388,182	1,974,016	1,105,617	560,356	80,949,740
Interest on Long Term Debt	170,735	0	81,441	0	70,656	14,840	172,061	654,990
Goods and Services	5,088,427	20,112,763	10,140,258	1,467,429	1,194,796	5,371,116	(2,829,011)	67,773,943
Contributions to Other Organizations	0	0	0	0	200	2,993,333	0	33,026,226
Amortization	1,443,584	57,283	2,397,632	447,015	554,442	3,381	1,220,127	17,260,899
	<u>33,181,254</u>	<u>21,407,948</u>	<u>14,648,189</u>	<u>7,302,626</u>	<u>3,794,110</u>	<u>9,488,287</u>	<u>(876,467)</u>	<u>199,665,798</u>
ANNUAL SURPLUS (DEFICIT) 2019	938,180	(21,310)	2,271,544	213,307	90,903	(5,051,052)	4,510,917	10,061,810

THE CORPORATION OF THE COUNTY OF LAMBTON
SCHEDULE OF CURRENT OPERATIONS SEGMENT DISCLOSURE
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 5

	General Gov't & Administration \$	Court Administration \$	Protective Services \$	Public Works \$	Environmental Services \$	Public Health \$	Emergency Medical Services \$	General Assistance \$
REVENUE								
Taxation	18,137,763	(756,913)	178,492	11,548,505	2,103,063	2,145,174	7,910,930	4,245,515
Government Transfers	104,215	777,871	0	4,655,990	0	8,708,496	8,120,193	38,790,838
User Charges & Other	1,776,799	3,327,356	930,896	2,532,487	429,452	371,337	327,461	2,141,478
Gain/Loss from TCA Disposal	(47,169)	0	0	(9,094)	0	0	(13,627)	0
	19,971,608	3,348,314	1,109,388	18,727,888	2,532,515	11,225,007	16,344,957	45,177,831
EXPENDITURES								
Salaries, Wages & Employee Benefits	6,516,479	448,940	828,908	2,523,884	267,498	8,757,110	14,014,653	7,919,273
Interest on Long Term Debt	20,506	0	0	103,276	0	0	21,132	0
Goods and Services	4,941,881	1,300,418	205,029	6,755,545	1,304,730	1,765,615	1,440,802	9,127,476
Contributions to Other Organizations	833,333	1,445,966	0	0	0	105,000	0	28,403,010
Amortization	726,086	0	84	9,562,062	18,935	191,932	694,766	144,758
	13,038,285	3,195,324	1,034,021	18,944,767	1,591,163	10,819,657	16,171,353	45,594,517
ANNUAL SURPLUS (DEFICIT) 2018	6,933,323	152,990	75,367	(216,879)	941,352	405,350	173,604	(416,686)

THE CORPORATION OF THE COUNTY OF LAMBTON
SCHEDULE OF CURRENT OPERATIONS SEGMENT DISCLOSURE
FOR THE YEAR ENDED DECEMBER 31, 2019
Schedule 5

	Assistance to Aged \$	Child Care \$	Housing \$	Library \$	Culture \$	Planning & Development \$	CLCDC \$	Total \$
REVENUE								
Taxation	7,285,625	1,051,267	9,003,574	6,656,978	2,991,561	4,324,473	0	76,826,007
Government Transfers	17,837,702	20,392,524	4,526,022	356,757	122,322	0	0	104,392,930
User Charges & Other	8,624,915	21,073	4,379,405	155,284	172,857	216,340	3,614,357	29,021,497
Gain/Loss from TCA Disposal	(2,482)	0	(100,712)	0	(6,846)	0	0	(179,930)
	<u>33,745,760</u>	<u>21,464,864</u>	<u>17,808,289</u>	<u>7,169,019</u>	<u>3,279,894</u>	<u>4,540,813</u>	<u>3,614,357</u>	<u>210,060,504</u>
EXPENDITURES								
Salaries, Wages & Employee Benefits	25,521,843	1,241,807	2,258,434	5,229,102	1,632,893	1,097,172	1,088,768	79,346,764
Interest on Long Term Debt	201,395	0	87,135	3	74,015	5,667	629,933	1,143,062
Goods and Services	4,968,061	20,412,405	11,640,883	1,250,461	1,132,800	404,957	1,998,580	68,649,643
Contributions to Other Organizations	0	0	0	0	200	2,863,499	0	33,651,008
Amortization	1,531,648	65,499	2,210,569	604,989	606,358	4,573	1,174,181	17,536,440
	<u>32,222,947</u>	<u>21,719,711</u>	<u>16,197,021</u>	<u>7,084,555</u>	<u>3,446,266</u>	<u>4,375,868</u>	<u>4,891,462</u>	<u>200,326,917</u>
ANNUAL SURPLUS (DEFICIT) 2018	1,522,813	(254,847)	1,611,268	84,464	(166,372)	164,945	(1,277,105)	9,733,587